Municipality of the District of Shelburne
Dynamic economic model
Council dashboard

DRAFT BUDGET DASHBOARD - FEBRUARY 26, 2026

Operating fund	Forecast 2026	Budget 2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
Main operating revenue		10,214,397	10,535,070	10,745,900	10,960,800	11,159,422	11,381,583	11,608,382	11,824,000	12,060,000	12,301,200	12,547,200	12,797,900	13,053,400	13,314,100	13,580,400
Non-capital revenue (from reserves)		1,829,232	1,293,009	1,400,300	1,753,638	1,338,090	1,675,684	1,222,820	1,375,467	1,901,530	1,614,150	1,505,424	1,426,417	1,492,043	2,036,348	1,355,414
Non-capital revenue (from grants)		2,012,220	110,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-capital revenue (from other funding)		651,610	80,000	-	15,000	-	1,500,000	6,000	9,000	20,000	715,000	20,000	6,000	-	15,000	-
Capital revenue (from reserves)		582,443	1,252,626	400,118	50,000	-	70,000	104,251	-	-	588,914	210,033	-	-	-	-
Capital revenue (from grants)		540,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital revenue (from other funding)		8,000	-	203,000	-	-	-	-	-	-	471,912	-	-	-	-	-
Total revenue		**15,837,902**	**13,270,705**	**12,749,318**	**12,779,438**	**12,497,512**	**14,627,267**	**12,941,453**	**13,208,467**	**13,981,530**	**15,691,176**	**14,282,657**	**14,230,317**	**14,545,443**	**15,365,448**	**14,935,814**
Main operating expenses		10,056,336	10,248,394	10,430,722	10,460,001	10,628,180	10,818,700	11,013,520	11,191,740	11,393,960	11,599,980	11,664,200	11,883,600	12,106,700	12,126,700	12,367,500
Non-capital expenses		4,493,062	1,483,009	1,400,300	1,768,638	1,338,090	3,175,684	1,228,820	1,384,467	1,921,530	2,329,150	1,525,424	1,432,417	1,492,043	2,051,348	1,355,414
Capital expenses		1,130,443	1,252,626	603,118	50,000	-	70,000	104,251	-	-	1,060,826	210,033	-	-	-	-
Total expenses		**15,679,841**	**12,984,029**	**12,434,140**	**12,278,639**	**11,966,270**	**14,064,384**	**12,346,591**	**12,576,207**	**13,315,490**	**14,989,956**	**13,399,657**	**13,316,017**	**13,598,743**	**14,178,048**	**13,722,914**
Total available (deficit)	**371,329**	**158,061**	**286,676**	**315,178**	**500,799**	**531,242**	**562,883**	**594,862**	**632,260**	**666,040**	**701,220**	**883,000**	**914,300**	**946,700**	**1,187,400**	**1,212,900**
Reserves																
Operating reserve (stand-alone no sub-reserves)	3,946,838	3,127,731	1,235,460	- 124,754	- 1,309,316	- 1,905,078	- 2,465,670	- 3,066,354	- 3,668,721	- 4,712,230	- 5,730,928	- 6,380,524	- 6,709,616	- 7,072,668	- 7,739,610	- 7,699,954
Capital reserve	794,719	218,326	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CCBF	1,323,860	969,734	1,246,608	1,523,482	2,100,356	2,377,230	2,154,104	2,430,978	2,707,852	2,697,852	2,387,852	2,377,852	2,367,852	2,357,852	2,347,852	2,337,852
Total	**6,065,417**	**4,315,791**	**2,482,068**	**1,398,728**	**791,040**	**472,152**	**- 311,566**	**- 635,376**	**- 960,869**	**- 2,014,378**	**- 3,343,076**	**- 4,002,672**	**- 4,341,764**	**- 4,714,816**	**- 5,391,758**	**- 5,362,102**
Policy																
Policy minimum of reserve - Capital projects		728,685	474,179	198,569	53,820	41,820	296,418	330,026	305,006	305,006	305,006	50,408	-	-	-	-
Policy minimum of reserve - Non-capital projects		2,515,944	2,199,773	2,138,768	2,134,968	2,171,662	2,409,516	2,013,454	2,062,317	2,088,135	2,119,292	1,885,595	1,899,367	1,959,522	2,044,057	1,626,497
Total available reserves - per policy		3,244,629	2,673,952	2,337,336	2,188,788	2,213,482	2,705,935	2,343,480	2,367,323	2,393,142	2,424,298	1,936,003	1,899,367	1,959,522	2,044,057	1,626,497
Reserve difference per policy	**101,428**	**- 1,438,492**	**- 2,462,091**	**- 3,498,104**	**- 4,118,560**	**- 5,171,605**	**- 5,409,835**	**- 6,036,044**	**- 7,105,371**	**- 8,155,226**	**- 8,316,527**	**- 8,608,982**	**- 9,032,190**	**- 9,783,667**	**- 9,326,450**	

Breakout of the reserve balances	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
Operating reserve	3,946,838	3,127,731	2,269,760	1,309,664	175,102	- 420,660	- 911,252	- 1,407,685	- 2,010,052	- 3,053,561	- 3,483,345	- 3,922,908	- 4,252,000	- 4,615,052	- 5,281,994	- 5,242,337
Required transfer to capital reserve	-	-	- 1,034,300	- 1,434,418	- 1,484,418	- 1,484,418	- 1,554,418	- 1,658,669	- 1,658,669	- 1,658,669	- 2,247,583	- 2,457,616	- 2,457,616	- 2,457,616	- 2,457,616	- 2,457,616
Available operating reserve	**3,946,838**	**3,127,731**	**1,235,460**	**- 124,754**	**- 1,309,316**	**- 1,905,078**	**- 2,465,670**	**- 3,066,354**	**- 3,668,721**	**- 4,712,230**	**- 5,730,928**	**- 6,380,524**	**- 6,709,616**	**- 7,072,668**	**- 7,739,610**	**- 7,699,954**
Capital reserve	794,719	218,326	- 1,034,300	- 1,434,418	- 1,484,418	- 1,484,418	- 1,554,418	- 1,658,669	- 1,658,669	- 1,658,669	- 2,247,583	- 2,457,616	- 2,457,616	- 2,457,616	- 2,457,616	- 2,457,616
Required transfer from operating reserve	-	-	1,034,300	1,434,418	1,484,418	1,484,418	1,554,418	1,658,669	1,658,669	1,658,669	2,247,583	2,457,616	2,457,616	2,457,616	2,457,616	2,457,616
Available capital reserve	**794,719**	**218,326**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Canada-Community Building Fund (CCBF)	1,323,860	969,734	1,246,608	1,523,482	2,100,356	2,377,230	2,154,104	2,430,978	2,707,852	2,697,852	2,387,852	2,377,852	2,367,852	2,357,852	2,347,852	2,337,852
Total available reserves	**6,065,417**	**4,315,791**	**2,482,068**	**1,398,728**	**791,040**	**472,152**	**- 311,566**	**- 635,376**	**- 960,869**	**- 2,014,378**	**- 3,343,076**	**- 4,002,672**	**- 4,341,764**	**- 4,714,816**	**- 5,391,758**	**- 5,362,102**

Operating sub-reserves	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
Note: these amounts are not included operating reserve balance above																
Healthcare	95,000	140,000	185,000	235,000	285,000	335,000	385,000	435,000	485,000	485,000	485,000	485,000	485,000	485,000	485,000	485,000
MPAL	4,282	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Dry Hydrant	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959	24,959
Shared services	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681	244,681
Comfort centre	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516	18,516
Fire department - training	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629	28,629
Fire department - capital funding	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304	58,304
Economic development	170,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Total available operating sub-reserves	**644,371**	**635,089**	**680,089**	**730,089**	**780,089**	**830,089**	**880,089**	**930,089**	**980,089**	**980,089**	**980,089**	**980,089**	**980,089**	**980,089**	**980,089**	**980,089**

Deferred grants	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
Sustainable Services Growth Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Capital Growth Program	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sustainable Communities Challenge Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing Accelerator Fund	564,262	230,762	507,262	507,262	507,262	507,262	507,262	507,262	507,262	507,262	507,262	507,262	507,262	507,262	507,262	507,262
Efficiency 1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Grant for Jordan Bridge	1,802,390	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
LCC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SouWest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Office of Healthcare Professionals Retention Activitit	19,530	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total available deferred grants	**2,386,182**	**230,762**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**	**507,262**