

Baseline growth rate 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%

DRAFT March 26,2026

Redact toggle	Forecast	Budget	Forecast													
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
<b>DEPUTY CAO REVENUE</b>																
00-15910-000 - MISCELLANEOUS INCOME	598,299	51,000	52,000	53,000	54,100	55,200	56,300	57,400	58,500	59,700	60,900	62,100	63,300	64,600	65,900	67,200
00-15400-400 - MDS BUILDING RENTAL - CFIA	71,374	71,374	72,800	74,300	75,800	77,300	78,800	80,400	82,000	83,600	85,300	87,000	88,700	90,500	92,300	94,100
00-15500-400 - MDS BUILDING RENTAL - ESDC	104,523	119,000	121,400	123,800	126,300	128,800	131,400	134,000	136,700	139,400	142,200	145,000	147,900	150,900	153,900	157,000
00-15925-000 - FINES-DEPT. OF JUSTICE	6,200	6,200	6,300	6,400	6,500	6,600	6,700	6,800	6,900	7,000	7,100	7,200	7,300	7,400	7,500	7,700
00-16285-000 - MUNICIPAL FINANCIAL CAPACITY GRANT	86,390	86,390	88,100	89,900	91,700	93,500	95,400	97,300	99,200	101,200	103,200	105,300	107,400	109,500	111,700	113,900
<b>Total DEPUTY CAO REVENUE</b>	<b>866,786</b>	<b>333,964</b>	<b>340,600</b>	<b>347,400</b>	<b>354,400</b>	<b>361,400</b>	<b>368,600</b>	<b>375,900</b>	<b>383,300</b>	<b>390,900</b>	<b>398,700</b>	<b>406,600</b>	<b>414,600</b>	<b>422,900</b>	<b>431,300</b>	<b>439,900</b>
<b>DIRECTOR OF RECREATION REVENUE</b>																
00-17571-300 - REC-SUMMER PLACEMENTS	5,770	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900	6,000	6,100	6,200	6,300	6,400
00-17571-305 - RECREATION REVENUE	10,246	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900
00-17571-310 - MPAL REVENUE	57,840	57,800	59,000	60,200	61,400	62,600	63,900	65,200	66,500	67,800	69,200	70,600	72,000	73,400	74,900	76,400
00-17571-315 - COMMUNITY USE REVENUE	2,500	3,250	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400	4,500	4,600
<b>Total DIRECTOR OF RECREATION REVENUE</b>	<b>76,356</b>	<b>76,050</b>	<b>77,600</b>	<b>79,200</b>	<b>80,800</b>	<b>82,400</b>	<b>84,100</b>	<b>85,800</b>	<b>87,500</b>	<b>89,200</b>	<b>91,000</b>	<b>92,800</b>	<b>94,600</b>	<b>96,400</b>	<b>98,300</b>	<b>100,300</b>
<b>DIRECTOR OF FINANCE REVENUE</b>																
00-11110-000 - RESIDENTIAL ASSESSMENTS	5,974,512	6,365,405	6,567,900	6,699,200	6,833,200	6,969,900	7,109,200	7,251,400	7,396,500	7,544,400	7,695,300	7,849,200	8,006,200	8,166,300	8,329,600	8,496,200
00-11121-000 - COMMERCIAL ASSESSMENTS	641,173	700,852	759,400	774,600	790,100	805,900	822,000	838,500	855,200	872,300	889,800	907,600	925,700	944,300	963,100	982,400
00-11151-000 - RESOURCE ASSESSMENTS	699,777	701,089	717,600	731,900	746,600	761,500	776,800	792,300	808,100	824,300	840,800	857,600	874,800	892,300	910,100	928,300
00-11153-000 - FOREST PROP. TAX UNDER 50,000	11,456	11,292	11,700	11,900	12,200	12,400	12,600	12,900	13,200	13,400	13,700	14,000	14,200	14,500	14,800	15,100
00-11154-000 - FOREST PROP. TAX, OVER 50,000	394	393	400	400	400	400	400	400	500	500	500	500	500	500	500	500
00-11182-300 - PRIVATE ROAD MAINTENANCE	14,500	14,500	14,800	15,100	15,400	15,700	16,000	16,300	16,600	16,900	17,200	17,500	17,900	18,300	18,700	19,100
00-11182-500 - AREA RATE - ToFL - 2020 FIRE TRUCK	26,264	27,786	28,300	28,900	29,500	-	-	-	-	-	-	-	-	-	-	-
00-11420-000 - ALIANT BASED ON REVENUE	29,007	29,006	29,600	30,200	30,800	31,400	32,000	32,600	33,300	34,000	34,700	35,400	36,100	36,800	37,500	38,300
00-11910-000 - DEED TRANSFER TAX	600,000	505,000	515,100	525,400	535,900	546,600	557,500	568,700	580,100	591,700	603,500	615,600	627,900	640,500	653,300	666,400
00-12100-000 - FEDERAL GOVERNMENT GRANT IN LIEU	7,746	7,745	7,900	8,100	8,300	8,500	8,700	8,900	9,100	9,300	9,500	9,700	9,900	10,100	10,300	10,500
00-12220-000 - C.B.C.	595	595	600	600	600	600	600	600	600	600	600	600	600	600	600	600
00-12310-000 - PROVINCIAL GRANT IN LIEU	106,786	102,498	104,500	106,600	108,700	110,900	113,100	115,400	117,700	120,100	122,500	125,000	127,500	130,100	132,700	135,400
00-12320-000 - CROWN TIMBER LANDS	114,647	114,647	116,900	119,200	121,600	124,000	126,500	129,000	131,600	134,200	136,900	139,600	142,400	145,200	148,100	151,100
00-12330-000 - FIRE PROTECTION HAYDENS LAKE	625	605	600	600	600	600	600	600	600	600	600	600	600	600	600	600
00-12340-000 - CONSERVATION PROP TAX EXEMP	13,455	13,455	13,700	14,000	14,300	14,600	14,900	15,200	15,500	15,800	16,100	16,400	16,700	17,000	17,300	17,600
00-12350-000 - FIRE PROTECTION NSCC	2,120	2,120	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200
00-12360-000 - FIRE PROTECTION SRHS	7,330	7,330	7,500	7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,100	9,300	9,500	9,700	9,900	10,100
00-12370-000 - FIRE PROTECTION BLACK LOYALIST MUSEUM	4,542	4,221	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400	5,500	5,600
00-12430-000 - POWER CORPORATION	18,784	18,784	19,200	19,600	20,000	20,400	20,800	21,200	21,600	22,000	22,400	22,800	23,300	23,800	24,300	24,800
00-15100-300 - TAX CERTIFICATES	5,250	5,800	5,900	6,000	6,100	6,200	6,300	6,400	6,500	6,600	6,700	6,800	6,900	7,000	7,100	7,200
00-15100-400 - TAX SALE REVENUE	25,000	19,000	19,400	19,800	20,200	20,600	21,000	21,400	21,800	22,200	22,600	23,100	23,600	24,100	24,600	25,100
00-15500-000 - RETURN ON INVESTMENTS	185,000	130,800	133,400	136,100	138,800	141,600	144,400	147,300	150,200	153,200	156,300	159,400	162,600	165,900	169,200	172,600
00-15600-000 - PENALTIES & INTEREST ON TAXES/AREA RATES/SEWER/PRIVATE	59,000	45,000	45,900	46,800	47,700	48,700	49,700	50,700	51,700	52,700	53,800	54,900	56,000	57,100	58,200	59,400
00-16286-000 - FARM PROPERTY ACREA	2,903	2,903	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300
00-16400-000 - HST OFFSET PAYMENT	12,736	13,000	13,300	13,600	13,900	14,200	14,500	14,800	15,100	15,400	15,700	16,000	16,300	16,600	16,900	17,200
00-18223-000 - TRANSFER FROM OPERATING RESERVE	716,203	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-18225-000 - TRANSFER FROM GAS TAX RESERVE	36,583	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-18226-000 - TRANSFER FROM SPECIAL PURPOSE RESERVE	-	-	-	-	-	17,370	16,783	16,182	-	-	-	-	-	-	-	-
<b>Total DIRECTOR OF FINANCE REVENUE</b>	<b>9,316,388</b>	<b>8,843,826</b>	<b>9,143,100</b>	<b>9,326,000</b>	<b>9,512,700</b>	<b>9,690,270</b>	<b>9,882,983</b>	<b>10,079,782</b>	<b>10,264,900</b>	<b>10,470,000</b>	<b>10,679,400</b>	<b>10,892,900</b>	<b>11,110,700</b>	<b>11,333,000</b>	<b>11,559,300</b>	<b>11,790,600</b>
<b>DIRECTOR OF ECONOMIC DEVELOPMENT REVENUE</b>																
00-15200-100 - SPRING EVENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-15000-000 - PLANNING	300	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400
00-15200-200 - SUMMER EVENT	16,455	16,000	16,300	16,600	16,900	17,200	17,500	17,900	18,300	18,700	19,100	19,500	19,900	20,300	20,700	21,100
00-15200-300 - FALL EVENT	9,637	17,855	18,200	18,600	19,000	19,400	19,800	20,200	20,600	21,000	21,400	21,800	22,200	22,600	23,100	23,600
00-15200-400 - WINTER EVENT	4,623	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900	6,000	6,100	6,200	6,300	6,400	6,500
<b>Total DIRECTOR OF ECONOMIC DEVELOPMENT REVENUE</b>	<b>31,015</b>	<b>41,955</b>	<b>42,800</b>	<b>43,700</b>	<b>44,600</b>	<b>45,500</b>	<b>46,400</b>	<b>47,400</b>	<b>48,400</b>	<b>49,400</b>	<b>50,400</b>	<b>51,400</b>	<b>52,400</b>	<b>53,400</b>	<b>54,500</b>	<b>55,600</b>

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Redact toggle	Forecast	Budget	Forecast													
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
<b>DIRECTOR OF OPERATIONS REVENUE</b>																
00-14400-000 - SEWER CHARGES - RESIDENTIAL	54,079	54,222	55,300	56,400	57,500	58,700	59,900	61,100	62,300	63,500	64,800	66,100	67,400	68,700	70,100	71,500
00-14401-000 - SEWER CHARGE - COMMERCIAL	30,011	28,586	29,200	29,800	30,400	31,000	31,600	32,200	32,800	33,500	34,200	34,900	35,600	36,300	37,000	37,700
00-14600-000 - ENVIRONMENTAL - SEPTAGE RECEIV	75,000	86,000	87,700	89,500	91,300	93,100	95,000	96,900	98,800	100,800	102,800	104,900	107,000	109,100	111,300	113,500
00-14650-000 - WIND TURBINE REVENUE	15,000	10,000	10,200	-	-	-	-	-	-	-	-	-	-	-	-	-
00-14700-000 - SUBDIVISION APPROVAL FEES	8,500	8,500	8,700	8,900	9,100	9,300	9,500	9,700	9,900	10,100	10,300	10,500	10,700	10,900	11,100	11,300
00-15100-200 - LICENSES - ANIMALS	188	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200
00-15940-000 - C&D - TOWN OF LOCKEPORT	24,971	19,757	20,200	20,600	21,000	22,387	22,800	23,300	23,800	24,300	24,800	25,300	25,800	26,300	26,800	27,300
00-15945-000 - C&D - TOWN OF SHELBURNE	47,783	37,806	38,600	39,400	40,200	42,765	43,600	44,500	45,400	46,300	47,200	48,100	49,100	50,100	51,100	52,100
00-15950-000 - WASTE DIVERSION - TOWN OF LOCKEPORT	15,666	16,476	16,800	17,100	17,400	17,700	18,100	18,500	18,900	19,300	19,700	20,100	20,500	20,900	21,300	21,700
00-15955-000 - WASTE DIVERSION - TOWN OF SHELBURNE	29,978	31,528	32,200	32,800	33,500	34,200	34,900	35,600	36,300	37,000	37,700	38,500	39,300	40,100	40,900	41,700
00-15960-000 - FIRE INSPECTION - TOWN OF LOCKEPORT	4,006	4,163	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400	5,500
00-15965-000 - FIRE INSPECTION - TOWN OF SHELBURNE	12,823	13,320	13,600	13,900	14,200	14,500	14,800	15,100	15,400	15,700	16,000	16,300	16,600	16,900	17,200	17,500
00-15970-000 - BUILDING INSPECTION - TOWN OF LOCKEPORT	17,972	12,674	12,163	12,400	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700	15,000	15,300	15,600	15,900
00-15975-000 - BUILDING INSPECTION - TOWN OF SHELBURNE	54,089	40,542	38,907	39,700	40,500	41,300	42,100	42,900	43,800	44,700	45,600	46,500	47,400	48,300	49,300	50,300
00-15980-000 - SOLID WASTE - TOWN OF LOCKEPORT	76,818	40,692	41,500	42,300	43,100	44,000	44,900	45,800	46,700	47,600	48,600	49,600	50,600	51,600	52,600	53,700
00-15985-000 - SOLID WASTE - TOWN OF SHELBURNE	146,996	77,868	79,400	81,000	82,600	84,300	86,000	87,700	89,500	91,300	93,100	95,000	96,900	98,800	100,800	102,800
00-15990-000 - ADMINISTRATION - TOWN OF LOCKEPORT	15,540	15,087	15,400	15,700	16,000	16,300	16,600	16,900	17,200	17,500	17,900	18,300	18,700	19,100	19,500	19,900
00-15995-000 - ADMINISTRATION - TOWN OF SHELBURNE	36,998	35,884	36,600	37,300	38,000	38,800	39,600	40,400	41,200	42,000	42,800	43,700	44,600	45,500	46,400	47,300
00-19100-000 - CIVIC ADDRESS GRANT	3,995	4,014	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-19110-000 - BUILDING PERMITS	15,000	16,000	16,300	16,600	16,900	17,200	17,500	17,900	18,300	18,700	19,100	19,500	19,900	20,300	20,700	21,100
00-19200-000 - RRF - DIVERSION CREDIT	19,747	22,200	22,600	23,100	23,600	24,100	24,600	25,100	25,600	26,100	26,600	27,100	27,600	28,200	28,800	29,400
00-19210-000 - PROGRAM REVENUE (DAIRY STEWARDSHIP)	267	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
00-19220-000 - HHW REVENUE	8,340	6,400	6,500	6,600	6,700	6,800	6,900	7,000	7,100	7,200	7,300	7,400	7,500	7,600	7,700	7,800
00-19300-000 - C & D WASTE - TIPPING FEES	70,000	77,500	79,100	80,700	82,300	83,900	85,600	87,300	89,000	90,800	92,600	94,500	96,400	98,300	100,300	102,300
00-19500-000 - WASTE DIVERSION EDUCATION	2,230	6,689	6,800	6,900	7,000	7,100	7,200	7,300	7,400	7,500	7,600	7,700	7,800	7,900	8,000	8,100
00-19400-000 - CURB SIDE COLLETION	118,467	355,400	362,500	369,800	377,200	384,700	392,400	400,200	408,200	416,400	424,700	433,200	441,900	450,700	459,700	468,900
00-19310-000 - SCRAP METALS	45,000	45,000	45,900	46,800	47,700	48,700	49,700	50,700	51,700	52,700	53,800	54,900	56,000	57,100	58,200	59,400
<b>Total DIRECTOR OF OPERATIONS REVENUE</b>	<b>949,464</b>	<b>1,068,008</b>	<b>1,086,170</b>	<b>1,097,500</b>	<b>1,119,200</b>	<b>1,144,352</b>	<b>1,167,300</b>	<b>1,190,600</b>	<b>1,214,300</b>	<b>1,238,500</b>	<b>1,263,300</b>	<b>1,288,800</b>	<b>1,314,600</b>	<b>1,340,700</b>	<b>1,367,500</b>	<b>1,394,700</b>
<b>TOTAL REVENUE</b>	<b>11,240,009</b>	<b>10,363,803</b>	<b>10,690,270</b>	<b>10,893,800</b>	<b>11,111,700</b>	<b>11,323,922</b>	<b>11,549,383</b>	<b>11,779,482</b>	<b>11,998,400</b>	<b>12,238,000</b>	<b>12,482,800</b>	<b>12,732,500</b>	<b>12,986,900</b>	<b>13,246,400</b>	<b>13,510,900</b>	<b>13,781,100</b>
<b>DEPUTY CAO EXPENSES</b>																
00-21210-252 - PROFESSIONAL DUES	3,475	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-21150-228 - COUNCILLORS - TRAVEL/CONF FEE/EXPENSES	26,000	26,000	26,500	27,000	27,500	28,100	28,700	29,300	29,900	30,500	31,100	31,700	32,300	32,900	33,600	34,300
00-21950-793 - UNSM FCM DUES	7,000	7,000	7,100	7,200	7,300	7,400	7,500	7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,100	9,300
00-28229-000 - DISTRICT GRANT FUND	35,000	35,000	35,700	36,400	37,100	37,800	38,600	39,400	40,200	41,000	41,800	42,600	43,500	44,400	45,300	46,200
00-28425-000 - PUBLIC PROSECUTION	3,500	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
00-28472-000 - REGIONAL LIBRARY	34,100	34,100	34,800	35,500	36,200	36,900	37,600	38,400	39,200	40,000	40,800	41,600	42,400	43,200	44,100	45,000
00-28477-000 - REGIONAL SCHOOL BOARD	1,693,360	1,771,325	1,806,800	1,842,900	1,879,800	1,917,400	1,955,700	1,994,800	2,034,700	2,075,400	2,116,900	2,159,200	2,202,400	2,246,400	2,291,300	2,337,100
00-21210-261 - INSURANCE	79,664	81,147	82,800	84,500	86,200	87,900	89,700	91,500	93,300	95,200	97,100	99,000	101,000	103,000	105,100	107,200
00-21210-300 - CONTRACTED ADMIN SERVICES	286,443	105,835	108,000	110,200	112,400	114,600	116,900	119,200	121,600	124,000	126,500	129,000	131,600	134,200	136,900	139,600
00-21210-331 - ADVERTISING	26,500	26,500	27,000	27,500	28,100	28,700	29,300	29,900	30,500	31,100	31,700	32,300	32,900	33,600	34,300	35,000
00-21210-332 - SOFTWARE SUPPORT IT	46,800	46,800	47,700	48,700	49,700	50,700	51,700	52,700	53,800	54,900	56,000	57,100	58,200	59,400	60,600	61,800
00-21210-335 - POSTAGE	26,000	22,000	22,400	22,800	23,300	23,800	24,300	24,800	25,300	25,800	26,300	26,800	27,300	27,800	28,400	29,000
00-21210-336 - OFFICE SUPPLIES	15,500	15,500	15,800	16,100	16,400	16,700	17,000	17,300	17,600	18,000	18,400	18,800	19,200	19,600	20,000	20,400
00-21210-338 - TELEPHONE	14,380	14,920	15,200	15,500	15,800	16,100	16,400	16,700	17,000	17,300	17,600	18,000	18,400	18,800	19,200	19,600
00-21210-340 - HARDWARE IT	6,500	6,500	6,600	6,700	6,800	6,900	7,000	7,100	7,200	7,300	7,400	7,500	7,600	7,700	7,800	7,900
00-21210-341 - SOFTWARE IT	28,700	21,500	21,900	22,300	22,700	23,200	23,700	24,200	24,700	25,200	25,700	26,200	26,700	27,200	27,700	28,300
00-21210-342 - IT MISCELLANEOUS	16,000	16,000	16,300	16,600	16,900	17,200	17,500	17,900	18,300	18,700	19,100	19,500	19,900	20,300	20,700	21,100
00-21210-620 - LEGAL SERVICES	37,000	33,000	33,700	34,400	35,100	35,800	36,500	37,200	37,900	38,700	39,500	40,300	41,100	41,900	42,700	43,600
00-21210-900 - OTHER GENERAL ADMIN	15,000	12,000	12,200	12,400	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700	15,000	15,300	15,600	15,900
00-21210-902 - MDS STAFF TRAVEL/CONFERENCE FEES	17,000	32,200	32,800	33,500	34,200	34,900	35,600	36,300	37,000	37,700	38,500	39,300	40,100	40,900	41,700	42,500
00-21210-903 - STAFF RELATIONS	7,000	7,000	7,100	7,200	7,300	7,400	7,500	7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,100	9,300
00-25790-800 - EMPLOYMENT ASSISTANCE PROGRAM	3,000	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400
00-21211-000 - MDS STAFF TRAINING	16,800	31,800	32,400	33,000	33,700	34,400	35,100	35,800	36,500	37,200	37,900	38,700	39,500	40,300	41,100	41,900
00-21250-668 - PUBLIC WORKS-INSURANCE	5,740	6,027	6,100	6,200	6,300	6,400	6,500	6,600	6,700	6,800	6,900	7,				

Baseline growth rate 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%

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	Forecast 2026	Budget 2027	Forecast													
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
<b>HUMAN RESOURCE EXPENSES</b>	2,293,277	2,439,523	2,488,200	2,538,500	2,438,041	2,487,000	2,536,800	2,587,700	2,639,300	2,691,800	2,745,300	2,799,700	2,855,200	2,911,300	2,968,400	3,026,700
<i>UNION</i>																
<b>Total UNION</b>	1,143,717	1,221,567	1,246,300	1,271,800	1,146,141	1,169,500	1,193,200	1,217,500	1,242,100	1,267,300	1,292,700	1,318,600	1,345,000	1,371,700	1,398,700	1,426,600
<i>NON-UNION</i>																
<b>Total NON-UNION</b>	804,638	895,376	912,800	931,100	949,600	968,500	987,700	1,007,300	1,027,200	1,047,300	1,068,000	1,088,900	1,110,300	1,131,900	1,154,100	1,176,500
<b>COUNCIL</b>																
<b>Total COUNCIL</b>	167,001	182,783	186,500	190,200	194,000	197,800	201,700	205,600	209,600	213,700	217,900	222,200	226,600	231,000	235,500	240,100
<b>CONTRACT</b>																
<b>Total CONTRACT</b>	177,921	139,797	142,600	145,400	148,300	151,200	154,200	157,300	160,400	163,500	166,700	170,000	173,300	176,700	180,100	183,500

Baseline growth rate 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%

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Redact toggle	Forecast	Budget	Forecast													
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
<b>DIRECTOR OF RECREATION EXPENSES</b>																
00-27110-263 - RECREATION TRAINING	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
00-27110-290 - RECREATION VEHICLE	8,000	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900
00-27110-300 - RECREATION STAFF EXPENSES	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
00-27110-302 - SUMMER STAFF EXPENSES	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-27110-304 - RECREATION MEMBERSHIPS	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
00-27120-792 - RECREATION ADVERTISING	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
00-27120-851 - RECREATION- COMMUNITY USE	10,000	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900
00-27120-902 - RECREATION - SUMMER PROGRAMS	9,793	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900
00-27120-907 - RECREATION - YOUTH LEADERS	560	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-27120-920 - RECREATION PROGRAMS	16,500	16,500	16,800	17,100	17,400	17,700	18,100	18,500	18,900	19,300	19,700	20,100	20,500	20,900	21,300	21,700
00-27130-396 - RECREATION FACILITIES DEVELOPMENT	60,817	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-27130-401 - REREATION EQUIPMENT MAINTENANCE	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
00-27130-831 - REREATION FACILITIES MAINTENANCE AND SUPPLY	24,000	20,000	20,400	20,800	21,200	21,600	22,000	22,400	22,800	23,300	23,800	24,300	24,800	25,300	25,800	26,300
<b>Total DIRECTOR OF RECREATION EXPENSES</b>	<b>139,670</b>	<b>78,500</b>	<b>79,900</b>	<b>81,300</b>	<b>82,700</b>	<b>84,100</b>	<b>85,600</b>	<b>87,100</b>	<b>88,600</b>	<b>90,200</b>	<b>91,800</b>	<b>93,400</b>	<b>95,000</b>	<b>96,600</b>	<b>98,200</b>	<b>100,100</b>
<b>COMMUNITY USE PROGRAM EXPENSES</b>																
00-27170-300 - COMMUNITY USE PROGRAM EXPENSES	280	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total COMMUNITY USE PROGRAM EXPENSES</b>	<b>280</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MPAL EXPENSES</b>																
00-27160-200 - MPAL COORD EXPENSES	3,500	2,808	2,900	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200
00-27160-201 - MPAL COORD PROFESSIONAL DEVELOPMENT	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
00-27160-300 - MPAL TELEPHONE	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
00-27160-301 - MPAL OFFICE EXPENSES	500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-27160-303 - MPAL PROJECTS	3,500	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
00-27160-304 - MPAL COMMUNITY LEADERSHIP DECELOPMENT	500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total MPAL EXPENSES</b>	<b>10,000</b>	<b>7,808</b>	<b>7,900</b>	<b>8,000</b>	<b>8,100</b>	<b>8,200</b>	<b>8,300</b>	<b>8,400</b>	<b>8,500</b>	<b>8,600</b>	<b>8,700</b>	<b>8,800</b>	<b>8,900</b>	<b>9,000</b>	<b>9,100</b>	<b>9,200</b>
<b>DIRECTOR OF FINANCE EXPENSES</b>																
00-21220-610 - AUDITING SERVICES	43,000	45,688	46,600	47,500	48,500	49,500	50,500	51,500	52,500	53,600	54,700	55,800	56,900	58,000	59,200	60,400
00-21243-100 - LOW INCOME TAX EXEMPTIONS	62,136	65,000	66,300	67,600	69,000	70,400	71,800	73,200	74,700	76,200	77,700	79,300	80,900	82,500	84,200	85,900
00-21243-300 - ALLOWANCE FOR APPEALS	28,341	20,590	21,000	21,400	21,800	22,200	22,600	23,100	23,600	24,100	24,600	25,100	25,600	26,100	26,600	27,100
00-21249-100 - TAX SALE	39,000	23,000	23,500	24,000	24,500	25,000	25,500	26,000	26,500	27,000	27,500	28,100	28,700	29,300	29,900	30,500
00-28111-000 - BANK /FINANCE CHARGES	2,500	2,500	2,600	2,700	2,800	2,900	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900
00-28111-500 - PENSION FEE	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500
00-28112-000 - INTERAC CHARGES	2,500	2,500	2,600	2,700	2,800	2,900	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900
00-28112-500 - PAYROLL FEE	1,750	1,750	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
00-28131-350 - MFC - PACE LOAN INTEREST	865	629	474	282	-	-	-	-	-	-	-	-	-	-	-	-
00-28131-400 - MFC - INTEREST NEW MDS BUILDING	104,428	96,452	104,000	96,000	88,000	80,000	72,000	64,000	56,000	48,000	40,000	32,000	24,000	16,000	-	-
00-28131-450 - MFC - PRINCIPAL NEW MDS BUILDING	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
00-28211-000 - VALUATION ALLOWANCE	5,000	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900	6,000	6,100	6,200	6,300	6,400
00-28222-000 - TRANSFERS TO SPECIAL PURPOSE RESERVE	6,204	8,231	8,400	8,600	8,800	-	-	-	-	-	-	-	-	-	-	-
00-28224-000 - CAPITAL FROM OPERATING	8,884	8,884	9,100	9,300	9,500	-	-	-	-	-	-	-	-	-	-	-
00-28131-500 - INTEREST LAND PURCHASED	9,932	45,914	39,420	35,040	30,660	26,280	21,900	17,520	13,140	8,760	4,380	-	-	-	-	-
00-28131-550 - PRINCIPAL LAND PURCHASED	-	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000	-	-	-	-	-
00-28221-000 - TRANSFERS TO CAPITAL RESERVE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-28223-000 - TRANSFERS TO OPERATING RESERVE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-28426-000 - ASSESSMENT SERVICES	148,755	153,216	156,300	159,400	162,600	165,900	169,200	172,600	176,100	179,600	183,200	186,900	190,600	194,400	198,300	202,300
<b>Total DIRECTOR OF FINANCE EXPENSES</b>	<b>663,795</b>	<b>825,854</b>	<b>833,694</b>	<b>828,022</b>	<b>822,560</b>	<b>798,780</b>	<b>793,300</b>	<b>788,020</b>	<b>782,940</b>	<b>777,960</b>	<b>773,080</b>	<b>622,500</b>	<b>622,300</b>	<b>622,200</b>	<b>414,400</b>	<b>422,700</b>

Baseline growth rate 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%

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Redact toggle	Forecast	Budget	Forecast													
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
<b>DIRECTOR OF ECONOMIC DEVELOPMENT EXPENSES</b>																
00-21210-301 - PLANNING GENERAL	61,500	15,000	15,300	15,600	15,900	16,200	16,500	16,800	17,100	17,400	17,700	18,100	18,500	18,900	19,300	19,700
00-26100-000 - HOUSING - ECONOMIC DEVELOPMENT	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-26200-000 - CLIMATE ACTION	77,250	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-21210-339 - WEBSITE MAINTENANCE	7,008	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800	10,000	10,200	10,400	10,600	10,800
00-21243-200 - TAX EXEMPTIONS - COMMUNITY GROUPS	38,241	31,376	32,000	32,600	33,300	34,000	34,700	35,400	36,100	36,800	37,500	38,300	39,100	39,900	40,700	41,500
00-21950-791 - GRANTS TO ORGANIZATIONS	231,000	177,468	181,000	184,600	188,300	192,100	195,900	199,800	203,800	207,900	212,100	216,300	220,600	225,000	229,500	234,100
00-24970-000 - HEALTH CARE	35,170	18,500	18,900	19,300	19,700	20,100	20,500	20,900	21,300	21,700	22,100	22,500	23,000	23,500	24,000	24,500
00-25200-100 - SPRING EVENT	874	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
00-25200-200 - SUMMER EVENT	42,005	44,500	45,400	46,300	47,200	48,100	49,100	50,100	51,100	52,100	53,100	54,200	55,300	56,400	57,500	58,700
00-25200-300 - FALL EVENT	19,197	47,500	48,500	49,500	50,500	51,500	52,500	53,600	54,700	55,800	56,900	58,000	59,200	60,400	61,600	62,800
00-25200-400 - WINTER EVENT	12,000	14,000	14,300	14,600	14,900	15,200	15,500	15,800	16,100	16,400	16,700	17,000	17,300	17,600	18,000	18,400
00-26210-050 - ECONOMIC DEVELOPMENT	200,000	68,500	69,900	71,300	72,700	74,200	75,700	77,200	78,700	80,300	81,900	83,500	85,200	86,900	88,600	90,400
00-26621-500 - COMMUNITY DEVELOPMENT	57,500	49,500	50,500	51,500	52,500	53,600	54,700	55,800	56,900	58,000	59,200	60,400	61,600	62,800	64,100	65,400
<b>Total DIRECTOR OF ECONOMIC DEVELOPMENT EXPENSES</b>	<b>861,745</b>	<b>475,844</b>	<b>485,500</b>	<b>495,200</b>	<b>505,100</b>	<b>515,300</b>	<b>525,600</b>	<b>536,100</b>	<b>546,700</b>	<b>557,500</b>	<b>568,500</b>	<b>579,800</b>	<b>591,500</b>	<b>603,300</b>	<b>615,400</b>	<b>627,800</b>
<b>DIRECTOR OF OPERATIONS EXPENSES</b>																
<i>PUBLIC WORKS EXPENSES</i>																
00-21250-650 - PUBLIC WORKS-MAINTENANCE & REPAIR	3,500	5,500	5,600	5,700	5,800	5,900	6,000	6,100	6,200	6,300	6,400	6,500	6,600	6,700	6,800	6,900
00-21250-660 - PUBLIC WORKS-SUPPLIES	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-21250-662 - PUBLIC WORKS - MTCE	10,000	12,000	12,200	12,400	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700	15,000	15,300	15,600	15,900
00-21250-664 - PUBLIC WORKS-HEAT	6,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800	10,000	10,200	10,400	10,600	10,800
00-21250-665 - PUBLIC WORKS-ELECTRICITY	3,000	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400
00-21250-666 - PUBLIC WORKS-WATER	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
00-21250-669 - PUBLIC WORKS-VEHICLE	14,500	14,500	14,800	15,100	15,400	15,700	16,000	16,300	16,600	16,900	17,200	17,500	17,900	18,300	18,700	19,100
00-21260-315 - MDS BUILDING - MAINTENANCE	70,749	95,000	96,900	98,800	100,800	102,800	104,900	107,000	109,100	111,300	113,500	115,800	118,100	120,500	122,900	125,400
00-21260-317 - MDS BUILDING - PROPERTY TAX	18,455	19,513	19,900	20,300	20,700	21,100	21,500	21,900	22,300	22,700	23,200	23,700	24,200	24,700	25,200	25,700
00-21260-319 - MDS BUILDING - POWER	42,500	20,000	20,400	20,800	21,200	21,600	22,000	22,400	22,800	23,300	23,800	24,300	24,800	25,300	25,800	26,300
00-21260-321 - MDS BUILDING - JANITOR SUPPLIES	19,500	36,000	36,700	37,400	38,100	38,900	39,700	40,500	41,300	42,100	42,900	43,800	44,700	45,600	46,500	47,400
00-21260-322 - MDS BUILDING - SEWER	1,180	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
00-21260-324 - MDS BUILDING - WATER	4,500	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400
00-23280-000 - CLASS J ROADS	42,290	43,601	44,500	45,400	46,300	47,200	48,100	49,100	50,100	51,100	52,100	53,100	54,200	55,300	56,400	57,500
<b>Total PUBLIC WORKS EXPENSES</b>	<b>241,674</b>	<b>267,114</b>	<b>272,500</b>	<b>277,900</b>	<b>283,400</b>	<b>289,100</b>	<b>294,900</b>	<b>300,800</b>	<b>306,700</b>	<b>312,800</b>	<b>319,000</b>	<b>325,400</b>	<b>332,000</b>	<b>338,700</b>	<b>345,400</b>	<b>352,200</b>

Baseline growth rate 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%

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Redact toggle	Forecast	Budget	Forecast													
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
<b>BY LAW ENFORCEMENT EXPENSES</b>																
00-22610-350 - BY-LAW VEHICLE	16,000	16,000	16,300	16,600	16,900	17,200	17,500	17,900	18,300	18,700	19,100	19,500	19,900	20,300	20,700	21,100
00-22610-390 - BY-LAW TRAVEL	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200
00-22610-392 - BY-LAW DOG	50	50	100	100	100	100	100	100	100	100	100	100	100	100	100	100
00-22610-394 - BY-LAW OFFICER OTHER	2,000	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200
00-24999-000 - BY-LAW PROPERTY CLEAN UP	45,000	45,000	45,900	46,800	47,700	48,700	49,700	50,700	51,700	52,700	53,800	54,900	56,000	57,100	58,200	59,400
<b>Total BY LAW ENFORCEMENT EXPENSES</b>	<b>63,250</b>	<b>63,450</b>	<b>64,700</b>	<b>65,900</b>	<b>67,100</b>	<b>68,400</b>	<b>69,700</b>	<b>71,100</b>	<b>72,500</b>	<b>73,900</b>	<b>75,400</b>	<b>76,900</b>	<b>78,400</b>	<b>79,900</b>	<b>81,400</b>	<b>83,000</b>
<b>SEWAGE TREATMENT OPERATIONS EXPENSES</b>																
00-24210-227 - PLANT OPERATOR TRAINING	10,000	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900
00-24210-228 - PLANT OPERATOR OTHER	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
00-24220-425 - SEWER MAINTENANCE	221,865	25,000	25,500	26,000	26,500	27,000	27,500	28,100	28,700	29,300	29,900	30,500	31,100	31,700	32,300	32,900
00-24230-421 - PUMPING STATION - ELECTRICITY	10,000	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900
00-24230-425 - PUMPING STATION - MAINTENANCE & REPAIR	26,500	27,000	27,500	28,100	28,700	29,300	29,900	30,500	31,100	31,700	32,300	32,900	33,600	34,300	35,000	35,700
00-24230-426 - PUMPING STATION-WATER	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500
00-24240-421 - PLANT - ELECTRICITY	35,000	35,000	35,700	36,400	37,100	37,800	38,600	39,400	40,200	41,000	41,800	42,600	43,500	44,400	45,300	46,200
00-24240-425 - PLANT - MTCE & REPAIR	36,500	12,000	12,200	12,400	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700	15,000	15,300	15,600	15,900
<b>Total SEWAGE TREATMENT OPERATIONS EXPENSES</b>	<b>342,365</b>	<b>121,500</b>	<b>123,800</b>	<b>126,200</b>	<b>128,600</b>	<b>131,100</b>	<b>133,700</b>	<b>136,400</b>	<b>139,100</b>	<b>141,800</b>	<b>144,500</b>	<b>147,200</b>	<b>150,100</b>	<b>153,000</b>	<b>155,900</b>	<b>159,000</b>
<b>INSPECTION SERVICES EXPENSES</b>																
00-29120-000 - INSPECTION VEHICLE EXP	10,000	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900
00-29130-000 - INSPECTION TRAVEL EXPENSE	14,000	13,000	13,300	13,600	13,900	14,200	14,500	14,800	15,100	15,400	15,700	16,000	16,300	16,600	16,900	17,200
00-29140-000 - INSPECTION OFFICE EXPENSE	15,000	22,500	23,000	23,500	24,000	24,500	25,000	25,500	26,000	26,500	27,000	27,500	28,100	28,700	29,300	29,900
00-29150-000 - BUILDING INSPECT CELL PHONE	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
00-29160-000 - INSPECTION MATERIAL AND SUPPLIES	25,500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500
00-29171-000 - FIRE INSPECTION TRAVEL EXPENSE	1,000	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900	6,000	6,100	6,200	6,300	6,400
00-29172-000 - FIRE INSPECTION OFFICE EXPENSE	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
00-29173-000 - FIRE INSPECTION MATERIAL AND SUPPLIES	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500
<b>Total INSPECTION SERVICES EXPENSES</b>	<b>69,000</b>	<b>54,500</b>	<b>55,600</b>	<b>56,700</b>	<b>57,800</b>	<b>58,900</b>	<b>60,000</b>	<b>61,100</b>	<b>62,200</b>	<b>63,300</b>	<b>64,400</b>	<b>65,500</b>	<b>66,700</b>	<b>67,900</b>	<b>69,100</b>	<b>70,400</b>
<b>ADMINISTRATOR OF PROTECTIVE SERVICES</b>																
00-22420-700 - GRANT - MUNICIPAL FIRE DEPTS	361,575	334,169	340,900	347,700	354,700	361,800	369,000	376,400	383,900	391,600	399,400	407,400	415,500	423,800	432,300	440,900
00-22420-781 - GRANT - SHELBURNE FIRE DEPARTMENT	394,283	128,858	131,400	134,000	136,700	139,400	142,200	145,000	147,900	150,900	153,900	157,000	160,100	163,300	166,600	169,900
00-22420-782 - GRANT - LOCKEPORT FIRE DEPARTMENT	65,745	64,576	65,900	67,200	68,500	69,900	71,300	72,700	74,200	75,700	77,200	78,700	80,200	81,700	83,200	84,700
00-21210-901 - MDS OCCUPATIONAL HEALTH & SAFETY	15,500	15,000	15,300	15,600	15,900	16,200	16,500	16,800	17,100	17,400	17,700	18,100	18,500	18,900	19,300	19,700
00-22120-000 - RCMP	1,169,440	1,205,693	1,229,800	1,254,400	1,279,500	1,305,100	1,331,200	1,357,800	1,385,000	1,412,700	1,441,000	1,469,800	1,499,200	1,529,200	1,559,800	1,591,000
00-22130-000 - DNA	4,909	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900
00-28339-000 - REMO	97,582	28,655	29,200	29,800	30,400	31,000	31,600	32,200	32,800	33,500	34,200	34,900	35,600	36,300	37,000	37,700
00-22424-000 - CAPITAL ASSISTANCE TO FIRE DEPARTMENTS	69,000	45,500	46,400	47,300	48,200	49,200	50,200	51,200	52,200	53,200	54,300	55,400	56,500	57,600	58,800	60,000
00-22450-000 - HYDRANT CHARGE	50,000	50,000	51,000	52,000	53,000	54,100	55,200	56,300	57,400	58,500	59,700	60,900	62,100	63,300	64,600	65,900
00-22490-200 - DRY HYDRANTS	5,000	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900	6,000	6,100	6,200	6,300	6,400
00-22490-660 - FIRE PROTECTION - INSURANCE & WCB	24,000	24,000	24,500	25,000	25,500	26,000	26,500	27,000	27,500	28,100	28,700	29,300	29,900	30,500	31,100	31,700
<b>TOTAL ADMINISTRATOR OF PROTECTIVE SERVICES EXPENSES</b>	<b>2,257,034</b>	<b>1,905,951</b>	<b>1,944,100</b>	<b>1,982,900</b>	<b>2,022,500</b>	<b>2,063,000</b>	<b>2,104,200</b>	<b>2,146,100</b>	<b>2,168,900</b>	<b>2,212,300</b>	<b>2,256,600</b>	<b>2,301,800</b>	<b>2,347,800</b>	<b>2,394,700</b>	<b>2,442,700</b>	<b>2,491,400</b>
<b>SHARED SERVICES ADMINISTRATION EXPENSES</b>																
00-29510-000 - SHARED SERVICES PROFESSIONAL FEES	3,500	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
00-29520-000 - DIRECTOR OF OPERATIONS & PROTECTION OFFICE EXPENSE	700	700	700	700	700	700	700	700	700	700	700	700	700	700	700	700
00-29530-000 - DIRECTOR OF OPERATIONS & PROTECTION TRAVEL AND	4,050	4,050	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-29540-000 - SHARED SERVICES BANK INTEREST & CHARGES	400	400	400	400	400	400	400	400	400	400	400	400	400	400	400	400
00-29550-000 - SHARED SERVICES OTHER GENERAL ADMIN EXPENSES	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
00-29560-000 - DIRECTOR OF OPERATIONS & PROTECTION- CELL PHONE	660	675	700	700	700	700	700	700	700	700	700	700	700	700	700	700
00-29570-000 - SHARED SERVICES OCCUPATIONAL HEALTH & SAFETY	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
<b>Total SHARED SERVICES ADMINISTRATION EXPENSES</b>	<b>11,810</b>	<b>11,825</b>	<b>12,000</b>	<b>12,200</b>	<b>12,400</b>	<b>12,600</b>	<b>12,800</b>	<b>13,000</b>	<b>13,200</b>	<b>13,400</b>	<b>13,600</b>	<b>13,800</b>	<b>14,000</b>	<b>14,200</b>	<b>14,400</b>	<b>14,600</b>

Baseline growth rate 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%

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Redact toggle	Forecast	Budget	Forecast													
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
<b>WASTE DIVERSION EXPENSES</b>																
00-24390-688 - LITTER ABATEMENT	4,500	6,000	6,100	6,200	6,300	6,400	6,500	6,600	6,700	6,800	6,900	7,000	7,100	7,200	7,300	7,400
00-24843-000 - GREEN CARTS/CONES	14,000	9,000	9,200	9,400	9,600	9,800	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800
00-29205-000 - REGION 6 - OPERATING	9,084	10,345	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900	13,200	13,500
00-29210-000 - WASTE VEHICLE EXPENSE	8,500	9,000	9,200	9,400	9,600	9,800	10,000	10,200	10,400	10,600	10,800	11,000	11,200	11,400	11,600	11,800
00-29220-000 - WASTE TRAVEL EXPENSE	3,200	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-29230-000 - WASTE OFFICE EXPENSE	600	600	600	600	600	600	600	600	600	600	600	600	600	600	600	600
00-29240-000 - WASTE ADVERTISING & PROMOTIONAL	5,100	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-29250-000 - WASTE MISCELLANEOUS	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
00-29260-000 - WASTE PROGRAMS	5,140	6,000	6,100	6,200	6,300	6,400	6,500	6,600	6,700	6,800	6,900	7,000	7,100	7,200	7,300	7,400
00-29270-000 - WASTE POSTAGE	1,620	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400
00-29280-000 - WASTE DIV COORD CELL PHONE	660	675	700	700	700	700	700	700	700	700	700	700	700	700	700	700
00-29290-000 - HHW EXPENSE	45,000	55,000	56,100	57,200	58,300	59,500	60,700	61,900	63,100	64,400	65,700	67,000	68,300	69,700	71,100	72,500
<b>Total WASTE DIVERSION EXPENSES</b>	<b>98,604</b>	<b>108,820</b>	<b>111,100</b>	<b>113,300</b>	<b>115,500</b>	<b>117,800</b>	<b>120,100</b>	<b>122,400</b>	<b>124,700</b>	<b>127,100</b>	<b>129,500</b>	<b>131,900</b>	<b>134,300</b>	<b>136,900</b>	<b>139,500</b>	<b>142,100</b>
<b>C&amp;D OPERATION EXPENSES</b>																
00-29320-000 - TRUCKING TO QUEENS	90,000	90,000	91,800	93,600	95,500	97,400	99,300	101,300	103,300	105,400	107,500	109,700	111,900	114,100	116,400	118,700
00-29321-000 - REG OF QUEENS-LANDFILL USE	50,000	60,000	61,200	62,400	63,600	64,900	66,200	67,500	68,900	70,300	71,700	73,100	74,600	76,100	77,600	79,200
00-29322-000 - C&D FACILITY MTCE & REPAIRS	93,976	34,000	34,700	35,400	36,100	36,800	37,500	38,300	39,100	39,900	40,700	41,500	42,300	43,100	44,000	44,900
00-29330-000 - C&D STAFF TRAINING	700	700	700	700	700	700	700	700	700	700	700	700	700	700	700	700
00-29340-000 - C&D OFFICE EXPENSE	5,989	4,620	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900	6,000
00-29350-000 - C&D ADVERTISING & PROMOTIONAL	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-29360-000 - C&D MISCELLANEOUS EXPENSE	5,000	5,592	5,700	5,800	5,900	5,400	5,500	5,600	5,700	5,800	5,900	6,000	6,100	6,200	6,300	6,400
00-29370-000 - C&D SCALE MTN & REPAIRS	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
00-29380-000 - C & D SITE - ELECTRICITY	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
00-29390-000 - C&D EQUIPMENT MAINTENANCE	1,500	9,500	9,700	9,900	10,100	10,300	10,500	10,700	10,900	11,100	11,300	11,500	11,700	11,900	12,100	12,300
<b>Total C&amp;D OPERATION EXPENSES</b>	<b>256,765</b>	<b>214,012</b>	<b>218,300</b>	<b>222,600</b>	<b>227,000</b>	<b>230,900</b>	<b>235,400</b>	<b>240,100</b>	<b>244,900</b>	<b>249,800</b>	<b>254,700</b>	<b>259,700</b>	<b>264,800</b>	<b>269,900</b>	<b>275,200</b>	<b>280,600</b>
<b>SOLID WASTE EXPENSES</b>																
00-29400-000 - PROCESSING OF ORGANICS	73,500	55,000	56,100	57,200	58,300	59,500	60,700	61,900	63,100	64,400	65,700	67,000	68,300	69,700	71,100	72,500
00-29410-000 - PROCESSING OF RECYCLABLES	51,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
00-29420-000 - REGION OF QUEENS-SOLID WASTE-LANDFILL USE	90,000	100,000	102,000	104,000	106,100	108,200	110,400	112,600	114,900	117,200	119,500	121,900	124,300	126,800	129,300	131,900
00-29430-000 - SOLID WASTE CONTRACT COSTS	620,500	684,095	697,800	711,800	726,000	740,500	755,300	770,400	785,800	801,500	817,500	833,900	850,600	867,600	885,000	902,700
<b>Total SOLID WASTE EXPENSES</b>	<b>835,000</b>	<b>839,095</b>	<b>855,900</b>	<b>873,000</b>	<b>890,400</b>	<b>908,200</b>	<b>926,400</b>	<b>944,900</b>	<b>963,800</b>	<b>983,100</b>	<b>1,002,700</b>	<b>1,022,800</b>	<b>1,043,200</b>	<b>1,064,100</b>	<b>1,085,400</b>	<b>1,107,100</b>
<b>WIND TURBINE</b>																
00-24847-000 - TURBINE MAINTENENACE	12,500	8,000	8,200	-	-	-	-	-	-	-	-	-	-	-	-	-
00-24847-200 - TURBINE MISC	15,300	3,000	3,100	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total WIND TURBINE</b>	<b>27,800</b>	<b>11,000</b>	<b>11,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>10,868,680</b>	<b>10,029,640</b>	<b>10,221,194</b>	<b>10,391,322</b>	<b>10,424,901</b>	<b>10,592,280</b>	<b>10,782,000</b>	<b>10,976,020</b>	<b>11,153,540</b>	<b>11,354,960</b>	<b>11,560,180</b>	<b>11,623,700</b>	<b>11,842,300</b>	<b>12,064,600</b>	<b>12,083,700</b>	<b>12,323,600</b>
Operating surplus / (deficit)	371,329	334,163	469,076	502,478	686,799	731,642	767,383	803,462	844,860	883,040	922,620	1,108,800	1,144,600	1,181,800	1,427,200	1,457,500