

Municipality of the District of Shelburne																										
Dynamic economic model																										
Projects																										
DRAFT March 26, 2026																										
Item	Pillar	Type	Directorate	Fiscal Year	Amount	Pending Grant Application	MODS Reserves & Grants	Operating Reserve	Capital Reserve	CCBF	Healthcare	MPAL	Comfort Centre	Dry Hydrant	Shared Services	Economic Development	Sustainable Services Growth Fund	Municipal Capital Growth Program	Sustainable Communities Challenge Fund	Housing Accelerator Fund	Efficiency 1	Provincial Grant for Jordan Bridge	LCC	SouWest	Office of Healthcare Professionals Retention Activities	
<b>Remaining expenditures</b>																										
<b>Funding</b>																										
OHPR		Transfers	Director of Economic Development	2026	41,200	-	41,200																		41,200	
LCC		Transfers	Director of Economic Development	2026	10,500	-	10,500																			10,500
HAF2 - second installment		Transfers	Director of Economic Development	2026	386,500	-	386,500																			
Healthcare Reserve - Reallocating Reserve		Transfers	Director of Economic Development	2026	-		-	50,000			50,000															
LCC		Transfers	Director of Economic Development	2026	5,250	-	5,250																			5,250
SouWest Transit		Transfers	Director of Operations	2026	8,000	-	8,000																			8,000
Efficiency One		Transfers	Director of Operations	2026	26,449	-	26,449																			26,449
Gas Tax		Gas tax	Director of Finance	2026	286,874	-	286,874			286,874																
		Transfers		2026	-		-																			
<b>Sub-total</b>					<b>764,773</b>	<b>-</b>	<b>764,773</b>	<b>50,000</b>	<b>-</b>	<b>286,874</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>386,500</b>	<b>26,449</b>	<b>-</b>	<b>-</b>	<b>15,750</b>	<b>8,000</b>	<b>41,200</b>
<b>Non-capital</b>																										
Administrator of Protective Services		Non-capital	Human Resource	2026	36,700		36,700	36,700																		
Economic Development Officer		Non-capital	Human Resource	2026	95,000		95,000																			95,000
Strategic Planning Consultant		Non-capital	Deputy CAO	2026	75,000		75,000	75,000																		
Elections		Non-capital	Deputy CAO	2026	15,000		15,000	15,000																		
Jordan River Bridge		Non-capital	Director of Recreation	2026	50,000	11,000	39,000			9,000																30,000
Woodland Multi-Use Trails Association		Non-capital	Director of Recreation	2026	20,000		20,000	10,000		10,000																
Ohio Ball Field		Non-capital	Director of Recreation	2026	20,000		20,000			20,000																
EDI Regional Coordinator		Non-capital	Director of Recreation	2026	6,609		6,609	6,609																		
MPAL		Non-capital	Director of Recreation	2026	5,423		5,423					5,423														
Visual Inspection Jordan River Bridge		Non-capital	Director of Recreation	2026	6,200		6,200	6,200																		
OHPR		Non-capital	Director of Economic Development	2026	21,670		21,670																			21,670
Hartz Point Admin Fee		Non-capital	Director of Economic Development	2026	9,932		9,932	9,932																		
Housing Grant Program		Non-capital	Director of Economic Development	2026	50,000		50,000																			50,000
Market Gap Analysis x2		Non-capital	Director of Economic Development	2026	60,000		60,000										60,000									
Strategic Land Planning		Non-capital	Director of Economic Development	2026	20,000		20,000										20,000									
Brighter Days Campaign		Non-capital	Director of Economic Development	2026	5,000		5,000			5,000																
LCC		Non-capital	Director of Economic Development	2026	70,000		70,000	7,000																		63,000
Climate Resilient Coastal Communities Program		Non-capital	Director of Economic Development	2026	7,250		7,250	7,250																		
Planning Implementation		Non-capital	Director of Economic Development	2026	25,000		25,000	25,000																		
Waste Water Expansion		Non-capital	Director of Operations	2026	107,789		107,789											107,789								
Sewage Plant Road Repairs		Non-capital	Director of Operations	2026	12,500		12,500	12,500																		
Windmill Road Repairs		Non-capital	Director of Operations	2026	12,500		12,500	12,500																		
C&D site large screen and laptop		Non-capital	Director of Operations	2026	1,289		1,289	1,289																		
Video - where does my garbage go		Non-capital	Director of Operations	2026	2,500		2,500									2,500										
Flushing and Hydrovac Sewer Lines		Non-capital	Director of Operations	2026	10,000		10,000	10,000																		
C&D Site Engineering		Non-capital	Director of Operations	2026	25,280		25,280								25,280											
OHS Maintenance and Risk Mitigation		Non-capital	Administrator of Protective Services	2026	10,000		10,000	10,000																		
CRPP Climate Ready Plan & Processes		Non-capital	Administrator of Protective Services	2026	8,750		8,750	8,750																		
Shelburne Fire Truck		Non-capital	Administrator of Protective Services	2026	270,485		270,485	270,485																		
		Non-capital		2026	-		-																			
<b>Sub-total</b>					<b>1,059,877</b>	<b>11,000</b>	<b>1,048,877</b>	<b>524,215</b>	<b>-</b>	<b>39,000</b>	<b>5,000</b>	<b>5,423</b>	<b>-</b>	<b>-</b>	<b>27,780</b>	<b>80,000</b>	<b>107,789</b>	<b>-</b>	<b>-</b>	<b>145,000</b>	<b>-</b>	<b>30,000</b>	<b>63,000</b>	<b>-</b>	<b>21,670</b>	<b>-</b>
<b>Capital</b>																										
Hartz Point Payment		Capital	Director of Economic Development	2026	3,109		3,109		3,109																	
Tax Sale purchase		Capital	Director of Economic Development	2026	63,738		63,738																			63,738
Bylaw Truck		Capital	Director of Operations	2026	70,000		70,000		70,000																	
Polish Wetland		Capital	Director of Operations	2026	341,000		341,000										59,417	281,583								
Public Works Equipment		Capital	Director of Operations	2026	54,289		54,289		54,289																	
Public Works Cameras		Capital	Director of Operations	2026	2,500		2,500		2,500																	
C&D Site camera		Capital	Director of Operations	2026	3,368		3,368		3,368																	
EV & Solar		Capital	Director of Operations	2026	172,523		172,523		36,977											101,097		26,449			8,000	
Pumping Station Septage Meter		Capital	Director of Operations	2026	39,514		39,514		39,514																	
		Capital		2026	-		-																			
<b>Sub-total</b>					<b>750,041</b>	<b>-</b>	<b>750,041</b>	<b>-</b>	<b>209,757</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>59,417</b>	<b>281,583</b>	<b>101,097</b>	<b>63,738</b>	<b>26,449</b>	<b>-</b>	<b>-</b>	<b>8,000</b>	<b>-</b>	

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Item	Pillar	Type	Directorate	Fiscal Year	Amount	Pending Grant Application	MODS Reserves & Grants	Operating Reserve	Capital Reserve	CCBF	Healthcare	MPAL	Comfort Centre	Dry Hydrant	Shared Services	Economic Development	Sustainable Services Growth Fund	Municipal Capital Growth Program	Sustainable Communities Challenge Fund	Housing Accelerator Fund	Efficiency 1	Provincial Grant for Jordan Bridge	LCC	SouWest
<b>2026/2027</b>																								
<b>Funding</b>																								
Receiving 3rd Installment HAF2		Transfers	Director of Economic Development	2027	386,500	-	386,500																	
Healthcare Reserve - Reallocating Reserve		Transfers	Director of Economic Development	2027	-		-	50,000			50,000													
OHPR		Transfers	Director of Economic Development	2027	10,300		10,300																	10,300
Receiving Fire Area Rate for SVFD Truck 1		Transfers	Administrator of Protective Services	2027	83,057		83,057	83,057																
Receiving Gas Tax		Gas tax	Director of Finance	2027	286,874		274,884			286,874														
Sub-total		Transfers		2027	766,731	-	754,741	33,057		286,874	50,000													10,300
<b>Non-capital</b>																								
Woodland Multi-Use Trail Association	2.3 E. Identify strate	Non-capital	Director of Recreation	2027	25,000		25,000	15,000		10,000														
Jordan Youth Park Upgrades	4.2 C. Undergo built	Non-capital	Director of Recreation	2027	23,000	3,000	20,000			20,000														
Jordan River Bridge Rehabilitation	4.2 C. Undergo built	Non-capital	Director of Recreation	2027	2,950,000	631,610	2,318,390			516,000												1,802,390		
MPAL Program reserves depleted	5.4 A. Evaluate staff	Non-capital	Director of Recreation	2027	4,282		4,282				4,282													
Ohio Ball Field Phase 4	2.3 E. Identify strate	Non-capital	Director of Recreation	2027	15,000		15,000			15,000														
Inspections Tom Tigney Bridge & Roseway River Trail Bridge	4.1 B. Determine ca	Non-capital	Director of Recreation	2027	55,000	15,000	40,000	40,000																
Mobi Chair Area	4.2 C. Undergo built	Non-capital	Director of Recreation	2027	2,000		2,000	2,000																
Trail Maintenance	4.1 B. Determine ca	Non-capital	Director of Recreation	2027	10,000	3,000	7,000	7,000																
Interpretative Site Upgrades	4.1 B. Determine ca	Non-capital	Director of Recreation	2027	10,000		10,000	10,000																
Brighter Days Campaign	2.3 A. Advocate for	Non-capital	Director of Economic Development	2027	5,000		5,000			5,000														
Sandy Point Lighthouse	2.3 E. Identify strate	Non-capital	Director of Economic Development	2027	100,000		100,000			100,000														
OHPR	2.3 A. Advocate for	Non-capital	Director of Economic Development	2027	29,830		29,830																	29,830
Archaeological Assessment - Hartz point	3.1 B. Prepare and r	Non-capital	Director of Economic Development	2027	50,000		50,000									50,000								
Housing Grant Program	3.2 A. Develop a Co	Non-capital	Director of Economic Development	2027	100,000		100,000																	100,000
Economic Development Officer and training	5.4 A. Evaluate staff	Non-capital	Human Resource	2027	80,000		80,000																	80,000
By Law enforcement/Public Works Supervisor (succession planning)	5.4 A. Evaluate staff	Non-capital	Human Resource	2027	30,000		30,000	30,000																
Union and Non-Union Agreement Negotiations	5.4 C. Explore possi	Non-capital	Human Resource	2027	10,000		10,000	10,000																
Streetlight Conversion Consultant	1.2 B. Market our co	Non-capital	Deputy CAO	2027	25,000		25,000	25,000																
Municipal Engineering Services	5.4 B. Continue to ul	Non-capital	Deputy CAO	2027	40,000		40,000	40,000																
IT Hardware (tablets)	5.4 C. Explore possi	Non-capital	Deputy CAO	2027	4,000		4,000	4,000																
Hearing Accessibility Upgrades	2.2 A. Establish a pl	Non-capital	Deputy CAO	2027	82,259	82,259	-																	
Amalgamation	5.3 A. Undertake a f	Non-capital	CAO	2027	105,000		105,000	105,000																
Water Project	2.3 D. Sustain and e	Non-capital	CAO	2027	155,000		155,000	155,000																
Scada annual fee	4.2 C. Undergo built	Non-capital	Director of Operations	2027	1,200		1,200	1,200																
Backup Pump Ven-Rez Station	4.2 C. Undergo built	Non-capital	Director of Operations	2027	25,000		25,000	25,000																
HRW Site Improvements (racks, wind, sunshade and vent)	4.2 C. Undergo built	Non-capital	Director of Operations	2027	15,000		15,000	15,000																
Rebuild Backup Pump Venrez	4.2 C. Undergo built	Non-capital	Director of Operations	2027	8,000		8,000	8,000																
STP Gas Detection Unit	4.2 C. Undergo built	Non-capital	Director of Operations	2027	5,000		5,000	5,000																
Portable Sampler for the Polishing Wetland	4.2 C. Undergo built	Non-capital	Director of Operations	2027	10,000		10,000	10,000																
Sewer Plant Bathroom	4.2 C. Undergo built	Non-capital	Director of Operations	2027	10,000		10,000	10,000																
Installation of existing pump at Venrez	4.2 C. Undergo built	Non-capital	Director of Operations	2027	5,000		5,000	5,000																
Repair and Improve Dog Kennels and purchase dog catching equipment	4.2 C. Undergo built	Non-capital	Director of Operations	2027	25,000		25,000	25,000																
Public Works upgrades to comply with OHNS	4.2 C. Undergo built	Non-capital	Director of Operations	2027	5,000		5,000	5,000																
Public Works new tool purchases	4.2 C. Undergo built	Non-capital	Director of Operations	2027	8,000		8,000	8,000																
STP Aerators Assessment and Replacement	4.2 C. Undergo built	Non-capital	Director of Operations	2027	40,000		40,000	24,000		16,000														
STP New Shredder Macerator	4.2 C. Undergo built	Non-capital	Director of Operations	2027	40,000		40,000	24,000		16,000														
Planting and Commissioning Polishing Wetland	4.2 C. Undergo built	Non-capital	Director of Operations	2027	5,000		5,000	5,000																
Drainage Issues 414 Woodlawn Drive	4.1 B. Determine ca	Non-capital	Director of Operations	2027	200,000		200,000	200,000																
C&D Site Water Monitoring Plans and Assessment	4.1 B. Determine ca	Non-capital	Director of Operations	2027	20,000		20,000	20,000																
CRPP-Climate Ready Plans & Processes	1.1 A. Update Clima	Non-capital	Administrator of Protective Services	2027	8,750		8,750	8,750																
Fire Services - Training enhancement, PPE, fire service equipment, fire service analysis/need assessment/life safety equipment maintenance	1.3 A. Create a plan	Non-capital	Administrator of Protective Services	2027	150,000		150,000	150,000																
Sub-total				2027	4,491,321	734,869	3,756,452	991,950	-	693,000	5,000	4,282	-	-	-	50,000	-	-	-	180,000	-	1,802,390	-	29,830
<b>Capital</b>																								
Brownfield Redevelopment Project	3.1 A. Identify and as	Capital	Director of Economic Development	2027	540,000		540,000																	
Buy-Back Agreement Industrial Park Lands	3.1 A. Identify and as	Capital	Director of Economic Development	2027	105,600		105,600		105,600															540,000
West Green Harbour 126 Shore Road	3.1 B. Prepare and r	Capital	Director of Economic Development	2027	11,343		11,343		11,343															
C&D Site and safety work	4.1 B. Determine ca	Capital	Director of Operations	2027	142,500		142,500		142,500															
C&D Site container purchase	4.1 B. Determine ca	Capital	Director of Operations	2027	130,000		130,000		130,000															
Public Works tractor attachments	4.2 C. Undergo built	Capital	Director of Operations	2027	10,000		10,000		10,000															
Public Works Water Supply	4.2 C. Undergo built	Capital	Director of Operations	2027	50,000		50,000		50,000															
Signage 414 Woodlawn Drive	4.1 B. Determine ca	Capital	Director of Operations	2027	50,000		50,000		50,000															
Scada Computer Program	4.2 C. Undergo built	Capital	Director of Operations	2027	25,000		25,000		25,000															
Sea Can purchase	4.2 C. Undergo built	Capital	Director of Operations	2027	18,000		18,000		18,000															
Polish Wetland	4.2 C. Undergo built	Capital	Director of Operations	2027	225,000		225,000		52,307								172,693							
Sub-total				2027	1,307,443	-	1,307,443	-	594,750	-	-	-	-	-	-	-	172,693	-	-	540,000	-	-	-	-
<b>Total</b>					<b>5,798,764</b>	<b>734,869</b>	<b>5,063,895</b>	<b>991,950</b>	<b>594,750</b>	<b>693,000</b>	<b>5,000</b>	<b>4,282</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>172,693</b>	<b>-</b>	<b>-</b>	<b>720,000</b>	<b>-</b>	<b>1,802,390</b>	<b>-</b>	<b>29,830</b>

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Item	Pillar	Type	Directorate	Fiscal Year	Amount	Pending Grant Application	MODS Reserves & Grants	Operating Reserve	Capital Reserve	CCBF	Healthcare	MPAL	Comfort Centre	Dry Hydrant	Shared Services	Economic Development	Sustainable Services Growth Fund	Municipal Capital Growth Program	Sustainable Communities Challenge Fund	Housing Accelerator Fund	Efficiency 1	Provincial Grant for Jordan Bridge	LCC	SouWest	Office of Healthcare Professionals Retention Activities
<b>2027/2028</b>																									
<b>Funding</b>																									
Receiving 4th Installment HAF2		Transfers	Director of Economic Development	2028	- 386,500	-	- 386,500																		
Healthcare Reserve - Reallocating Reserve		Transfers	Director of Economic Development	2028			-	50,000																	
		Transfers	Director of Economic Development	2028			-																		
Receiving Fire Area Rate for SVFD Truck 1 CRPP		Transfers	Administrator of Protective Services	2028	- 83,057	-	- 60,000	- 83,057																	
		Transfers	Administrator of Protective Services	2028	- 70,000	- 70,000	-																		
Receiving Gas Tax		Gas tax	Director of Finance	2028	- 286,874	-	- 274,884			- 286,874															
		Transfers		2028																					
<b>Sub-total</b>					<b>- 826,431</b>	<b>- 70,000</b>	<b>- 721,384</b>	<b>- 33,057</b>	<b>-</b>	<b>- 286,874</b>	<b>- 50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- 386,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-capital</b>																									
Woodland Multi-Use Trail Association	2.3 E. Identify strate	Non-capital	Director of Recreation	2028	20,000		20,000	10,000		10,000															
Welkum Park Gazebo Roofs	4.2 C. Undergo built	Non-capital	Director of Recreation	2028	10,000		10,000	10,000																	
Feasibility Study Recreation Facility	4.2 B. Perform a fea	Non-capital	Director of Recreation	2028	50,000	10,000	40,000																		
Interpretive Sites Roofs	4.1 B. Determine ca	Non-capital	Director of Recreation	2028	7,000		7,000	7,000																	
		Non-capital		2028			-																		
Brighter Days Campaign	2.3 A. Advocate for l	Non-capital	Director of Economic Development	2028	5,000		5,000			5,000															
Housing Needs Assessment Report	3.2 B. Conduct a ho	Non-capital	Director of Economic Development	2028	30,000		30,000																		
		Non-capital		2028			-																		
Municipal Engineering Services	5.4 B. Continue to ul	Non-capital	Deputy CAO	2028	40,000		40,000	40,000																	
		Non-capital		2028			-																		
Economic Development Officer and training	5.4 A. Evaluate staff	Non-capital	Human Resource	2028	80,000		80,000																		
		Non-capital		2028			-																		
RFP for Public Works Building Design	4.2 C. Undergo built	Non-capital	Director of Operations	2028	55,000		55,000	55,000																	
Scada annual fee	4.2 C. Undergo built	Non-capital	Director of Operations	2028	1,200		1,200	1,200																	
Sewer Pipe Replacement Hero Road	4.2 C. Undergo built	Non-capital	Director of Operations	2028	69,059		69,059	41,436		27,623															
Sewer Pipe Replacement Clover-Commission	4.2 C. Undergo built	Non-capital	Director of Operations	2028	60,000		60,000	36,000		24,000															
Suspended Solid Analyzer	4.1 B. Determine ca	Non-capital	Director of Operations	2028	10,000		10,000	10,000																	
Planting and Commissioning Polishing Wetland	4.2 C. Undergo built	Non-capital	Director of Operations	2028	5,000		5,000	5,000																	
Decommission Windmill	4.1 B. Determine ca	Non-capital	Director of Operations	2028	96,801		96,801	96,801																	
		Non-capital		2028			-																		
Fire Services - Training enhancement, PPE, fire service equipment, fire service analysis/need assessment/life safety equipment maintenance	1.3 A. Create a plan	Non-capital	Administrator of Protective Services	2028	150,000		150,000	150,000																	
CRPP-Climate Ready Plans & Processes	1.1 A. Update Clima	Non-capital	Administrator of Protective Services	2028	70,000	70,000	-	8,750																	
<b>Sub-total</b>					<b>758,060</b>	<b>80,000</b>	<b>679,060</b>	<b>511,187</b>	<b>-</b>	<b>61,623</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>110,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>																									
New Waste Diversion Vehicle	4.2 C. Undergo built	Capital	Director of Operations	2028	70,000		70,000	70,000																	
BV Anderson Recommended Upgrades to Sewer*abandon Mayflower	4.2 C. Undergo built	Capital	Director of Operations	2028	182,626		182,626	182,626																	
		Capital		2028			-																		
Streetlight Conversion Project	1.2 B. Market our co	Capital	Deputy CAO	2028	1,000,000		1,000,000	1,000,000																	
		Capital		2028			-																		
<b>Sub-total</b>					<b>1,252,626</b>	<b>-</b>	<b>1,252,626</b>	<b>-</b>	<b>1,252,626</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>					<b>2,011,686</b>	<b>80,000</b>	<b>1,931,686</b>	<b>511,187</b>	<b>1,252,626</b>	<b>61,623</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>110,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

























