

## Nicole Blades

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**From:** Amalgamation Chair <amalgamationchair@temp.g23.ca>  
**Sent:** April 27, 2026 4:03 PM  
**To:** Paula Sutherland  
**Subject:** Re: Questions asked to me by [REDACTED]

**CAUTION: This email originated from an external sender.**

Thank you for taking the time to share your questions. These are important questions, and they reflect the same areas the Committee is working to better understand.

The discussions around amalgamation are not based on a single issue, but rather a set of shared challenges facing all three municipal units, including rising service delivery costs, infrastructure pressures, and organizational capacity. The purpose of this work is to better understand whether those challenges could be addressed more effectively under a different governance model.

At this stage, potential benefits for specific areas or groups have not been identified. The Committee has requested a series of independent reports — including financial, human resources, and infrastructure analyses — to better understand impacts related to taxation, service delivery, and operations. These studies are intended to provide additional information to support each municipal unit as they consider the potential impacts of amalgamation. The Committee has also requested support from the Province to fund this research.

This work is intended to better understand whether amalgamation could result in more equitable and sustainable services for residents across the region. Questions around taxation, service levels, staffing, and representation, including impacts on rural areas, are central to that work and have not yet been determined.

It's important to note that the Committee is not making decisions on direction. Its role is to gather and share information so that each municipal council can evaluate whether amalgamation is a viable option based on their own circumstances.

Thank you again for your thoughtful questions and continued engagement.

Derek Amalfa  
Mayor, Town of Lockeport  
Chair, Amalgamation Steering Committee